



DARLA J. MILLER, B.S., M.B.A.

VICE PRESIDENT, ENVIRONMENTAL SERVICES



KEY QUALIFICATIONS

Darla J. Miller joined MSCW in 2001. Her previous experience involved extensive research in the natural systems throughout the southeastern United States. Her current and on-going experience includes client development, project coordination, proposal preparation and negotiations, environmental assessments, environmental permitting, agency negotiations, post-permit compliance related to environmental or mitigation criteria, wetland delineation and threatened and endangered species assessments, permitting of Developments of Regional Impact, permitting and relocations. The goal of project design is to add value to the property for the landowner while protecting and/or enhancing the natural environment and establishing sustainable, responsible growth for the community.

RELEVANT EXPERIENCE

Resource Manager

Responsibilities include management of Environmental Services team, recruitment of new employees, training and mentoring of employees, and overseeing over 60 environmentally related projects annually. Assist with the coordination and the standardization of the contract language, which will serve to expedite the contract preparation process.

Project Management

Responsibilities include project budget development and oversight and the development and solicitation of new work and/or additional services.

Grandfathering Rules

In depth knowledge of the environmental permitting grandfathering rules and how they pertain to wetland delineation and development criteria. Have completed grandfathering evaluations of the properties owned by the Central Florida Research Park, Busch Properties of Florida, Inc., Sea World of Florida, Inc. and Airport Industrial Park at Orlando.

Environmental Permitting

This experience includes the completion of all aspects of environmental site reviews that assist the project team and/or the client in due diligence assessments, Project Development and Environmental (PD&E) studies, National Environmental Policy Act (NEPA) Environmental Assessments and/or environmental permitting. This work involves initial site reviews, wetland delineations, endangered species assessments, coordination with the client and project team to design a responsible site plan, agency jurisdictional reviews and approvals, pre-application meetings, preparing site conditions reports, mitigation plans, the Department of the Army, Corps of Engineers (ACOE) Wetland Rapid Assessment Procedures, the state Unified Wetland Assessment

Procedure and other wetland functional assessments, habitat suitability assessments, agency negotiations, vegetative monitoring, permit condition review, representation at agency board meetings and post permitting/construction supervision within mitigation areas.

Environmental Assessments

Provide environmental constraints reviews for developers, landowners, planners and engineers. These include wetland functional assessments, endangered and threatened species assessment, probable agency jurisdictional assessment, in-house review of protected flora and fauna database and agency regulations. Assist with and make recommendations for design alternatives to incorporate environmental considerations into the project design. The key results of this are to produce a deliverable so that the client may assess the project feasibility and design and to provide an estimation of net useable land.

Wetland Delineation

Assess project sites to estimate the location of potential jurisdictional wetlands based on the criteria set forth by the environmental regulatory agencies, including the Water Management Districts, local government agencies, and the ACOE. In depth knowledge of pre-Henderson, pre-Environmental Resource Permit (ERP) and ERP criteria.

Wildlife Censuses and Management Plans

Complete census and management plans for listed wildlife species. Work extensively with the Florida Fish and Wildlife Conservation Commission and/or U.S. Fish and Wildlife Service staff to obtain various protected species permits. Conducted several large gopher tortoise (*Gopherus polyphemus*) relocations (100 gopher tortoises). Coordinated the gopher tortoise relocation efforts with the clients and contractors.

EXEMPLARY PROJECTS

Linear Roadway Projects

Environmental assessments and PD&E studies have been conducted on many linear roadway projects. These assessments include jurisdictional wetland delineations, protected species reviews and agency negotiations and permitting. These analyses have been performed either for the private developer or for the state agency (or sometimes both). Current and previous linear projects include: Wetherbee Road Phase II; analysis of the proposed Woodbury Road extension; the Western Beltway; the RCA study for the Fiquette/Porter/McKinney road alignment; assisted with the 535 corridor study; assist property owner with the Innovation Way corridor analysis; Wekiva Springs Road improvements; Dowden Road extension to the western limits of the proposed Innovation Way corridor; and improvements and the Narcoossee Road 7.5 mile corridor analysis, Narcoossee Road widening in Osceola County, Wekiva Springs Road and OOCEA Corridor analysis.

Williams Company, City of Lakeland, FL

This is a 2,700+ acre Development of Regional Impact. This project is a result of a cooperative effort with city of Lakeland, Polk County, the ACOE, Florida Department

of Environmental Protection and Southwest Florida Water Management District. It is based on Sustainable Community Criteria, which is a non-sprawl approach that provides for major economic development and employment opportunities and traditional town planning. This site establishes a critical link for a regional wildlife corridor and provides a unique opportunity for enhancements of wetlands in the Tenoroc Wildlife Management Area by restoring the historical hydrological connections. A portion of this site was chosen in 2003 as the northern campus of the University of South Florida.

Horizon West Town Center, Orange County, FL

Rather than continuing expansion in an unplanned sprawl pattern through project-by-project, property-by-property development, Horizon West promotes sustainable communities and neighborhoods, preserves important environmental areas and creates economic opportunity without the effects and attendant costs of *laissez-faire*, sprawled development patterns.

Randall Johnson, Orange County, FL

This is a 700+ acre site within the southeastern portion of Orange County. The environmental focus is to delineate the limits of the wetlands, review the site for protected species and work with the project team to develop a site plan that would satisfy the regulatory agency permitting criteria, while adding to the regionally important primary conservation network.

PREVIOUS EXPERIENCE

Universal Studios, Orange County, FL

Universal Studios, Florida purchased lands that were previously owned by Lockheed Martin. These lands included many previous permits through the South Florida Water Management District (SFWMD), Florida Department of Environmental Protection, Orange County, and the Orange County Environmental Protection Department. The lands purchased included over 2,000 acres of wetlands and uplands, Shingle Creek floodplain areas, that had a wide range of disturbance as a result of weapons testing. Worked with the Universal Studios, Florida project team to develop a comprehensive site plan for the site that would include the required master stormwater system, provide developable parcels, and preserve and protect over 500 acres of uplands and wetlands within the Shingle Creek corridor.

Orange County Convention Center Phases V and VI Expansion, Orange County, FL

This included the 250+ acre expansion of the Orange County Convention Center north of the existing convention center. The environmental consultants were the lead for this permitting effort. Tasked with preparing a mitigation plan that would be acceptable to the Orange County Board of County Commissioners, as well as the ACOE and the SFWMD. Prepared the applications, mitigation plan, and negotiated the permitting of the 60+ acres of wetland impacts with the ACOE and SFWMD.

COMMUNITY INVOLVEMENT

- Board Member, Oakland Nature Preserve, October 2005-present
- Gopher Tortoise Stakeholders Group, 2005-present
- Oakland Heritage Festival, Committee Member, October 2005-present
- Board member of the Oakland Nature Preserve, October 2005-present
- Gopher Tortoise Stakeholders Group, which is an advisory group to the FWC regarding the new management plan being developed for this species
- Member of the West Orange Chamber of Commerce, 2001-present
- Leadership West Orange, 2005
- Member of the West Orange Chamber Economic Development Committee, 2001-2004
- Community Challenges Forum, West Orange County, November 2004
- Holy Family Catholic School Science Fair Judge, December 2004
- Strategic Planning Work Group, which is integral to the West Orange Visioning, through the West Orange Chamber of Commerce since 2003
- Volunteer with the Christmas Shopping Spree in Virginia for The Toys for Tots, The Joy Fund and The Salvation Army, December 2003, 2004
- Leadership Orlando, Class 57, 2002
- Habitat for Humanity, 2002
- Relay for Life, An 18-Hour Team Event to Fight Cancer, American Cancer Society, Spring 1998 - present
- West Orange Chamber, Monthly Hot Topics, January 19, 2005
- Florida Sustainable Communities Summit: Resource Efficiency in the Built Environment, hosted by Audubon International and UF Program for Resource Efficient Communities, February 8, 2005
- Florida Watersheds: A Primer for Decision-Makers, The Nature Conservancy, March 18, 2005

EDUCATION

- Masters of Business Administration (with honors), Crummer Graduate School of Business, EMBA Class XXI, Rollins College, 2004
- International Study Trip (England and Ireland), 2004
- Bachelors of Science, Majoring in Forestry at Mississippi State University, 1993

CURRENT MEMBERSHIPS

- West Orange Chamber of Commerce
- Oakland Nature Preserve, Board Member, 2005-present
- Native Plant Society
- Friends of Lake Apopka

AWARDS/CERTIFICATIONS

- Order of the Sword, MSCW Employee recognition award, 2006
- MSCW Outstanding Educational Achievement Award, December 2004
- Hydric Soils and Wetland Delineation Workshop, 2004
- Yearly attendance at the Environmental Short Course in Marco Island, Florida
- Invaluable Contributions to Reaching the 1998 Goals Appreciation Award, Castle & Cooke/Golden Bear Community, Dec 1998.
- Impact Award for extra effort provided to clients with the best possible service, Breedlove Dennis & Associate, January 1997.
- Superior Performance Award, United States Forest Service, 1991, 1992, 1993, and 1994.
- Employee Recognition Award for promoting teamwork, spirit, and providing extra effort in all situations, United States Forest Service, 1992.
- Unit Award for effectiveness and advancement in the Midsouth Survey, United States Forest Service, 1991.

PRESENTATIONS

- ArcView presentation to the Southern Hardwood Lumber Association - 1996
- ACOE Permitting presentation at the Marco Island, Chamber of Commerce Environmental Permitting Summer School, 2000.